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20 August 1956

S Reply
IG Report

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT : Report of the Inspector General's Survey of the Office of the Deputy Director (Support), the Management Staff, and the Office of the General Counsel.

1. Attached are my comments on the subject report which you requested in your memorandum dated 14 July 1956. The Inspector General's report of survey has provided a highly desirable evaluation on the missions and functions, responsibilities and authorities of my own immediate office and several of the offices under my supervision. A survey such as this is more than welcome because it brings a viewpoint from individuals other than that received from my own employees.

2. I was pleased to note that the Inspector General believes that we are making significant progress in providing a unified system of support for the entire Agency. I firmly believe that further improvement in this regard, and particularly in the support to the Clandestine Services, lies in the development of a corps of senior support officers who have served in a variety of positions at headquarters in both the DD/S and DD/P organizations, as well as in the field. In such rotation and cross-fertilization, bringing about as it will a better personal understanding between personnel engaged in Operations, Intelligence, and Support, lies the answer to many of our problems. I do not believe that the answer lies in reorganization. I will continue to make a real effort to develop and foster such a program. It may be, as the Inspector General suggests, that I have tried to carry too much of the support load personally. If this is so, then perhaps a better organization of my immediate office is in order rather than the designation of a fourth Deputy Director to assume a part of the present DD/S responsibilities. Establishment of a fourth Deputy Directorate would unavoidably bring with it some increase in personnel strength, would mean that the Deputy Directors for Intelligence and Plans would have to look to two Deputies for coordination of their total support rather than one, and would, I fear, complicate rather than simplify our present supervisory and coordinating mechanism and procedures.

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/s/

L. K. WHITE
 Deputy Director
 (Support)

Att.

DD/S:LKW:laq
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